

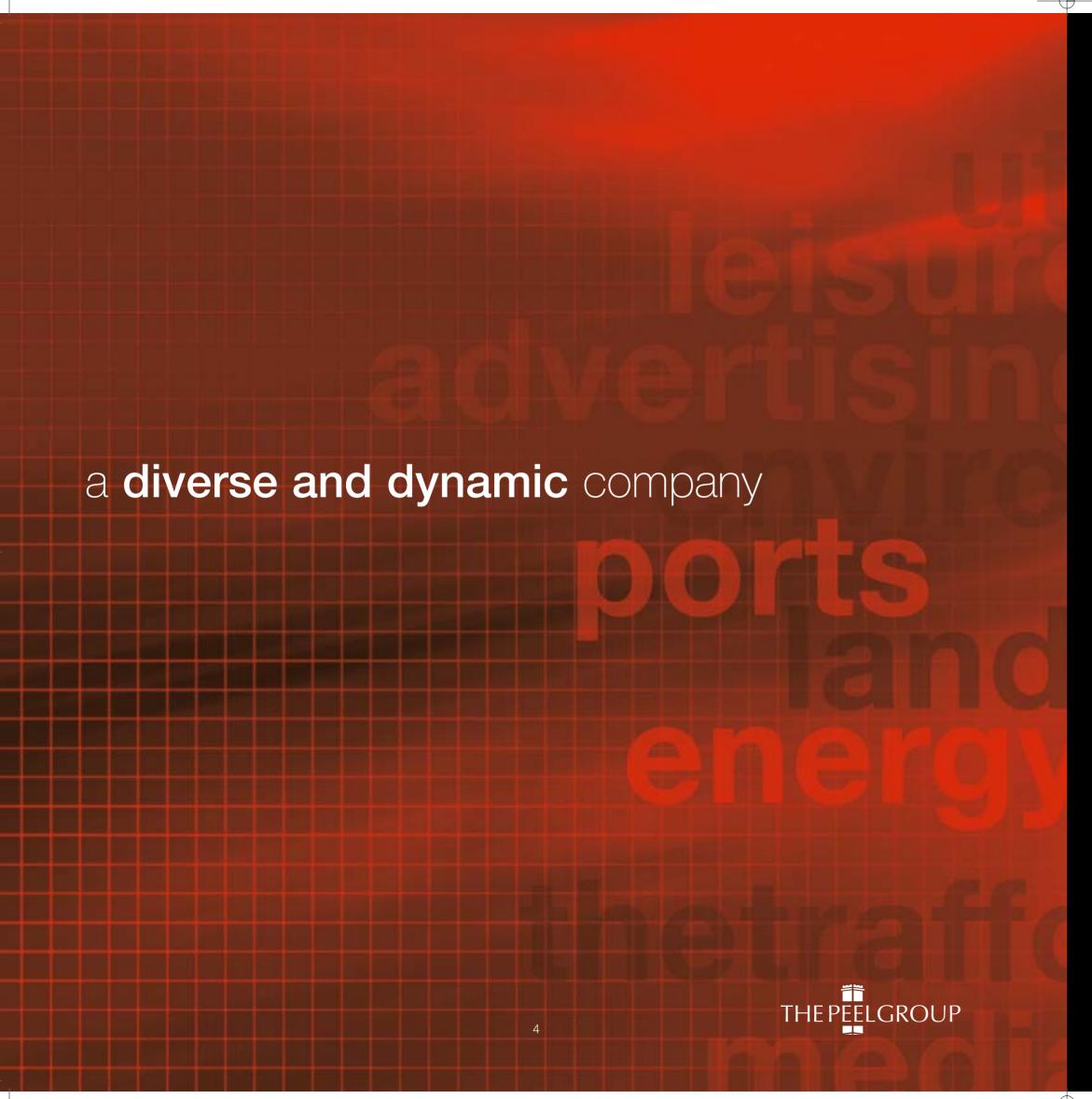
el sample spreads 7/5/09 09:17 Page 2

determination . perseverance . patience

contents

Introduction
History & Vision
Land and Property
Ocean Gateway
The Trafford Centre
Airports
Ports
MediaCityUK
Energy
Environmental
Utilities
Leisure
Advertising
Community

3



an introduction...

Peel is a diverse and dynamic company. This brochure aims to introduce its varied activities from ports to property and wind farms to hotels

Our underlying interests are the natural assets of land, air and water along with the 5,000 talented people who work for us. What makes Peel different is its approach to doing business.

We invest for the long term and see the bigger picture. Regeneration and job creation is an important feature of what we do. This ethos is encapsulated in our company motto - determination, perseverance and patience.

Our aim is to secure the long term success of the company whilst respecting and supporting communities of which it is part. Our continuing philosophy is built around recycling capital over the longer term in the communities in which we work.

The businesses that form Peel have a rich history which inspires us even now.

In our past there are pioneers who were at the forefront of innovation. These include Daniel Adamson, champion of the Manchester Ship Canal, free trade campaigner John Bright MP and Sir Robert Peel, founder of the Metropolitan Police force. Their values, determination and integrity are the principles that continue to drive Peel today.

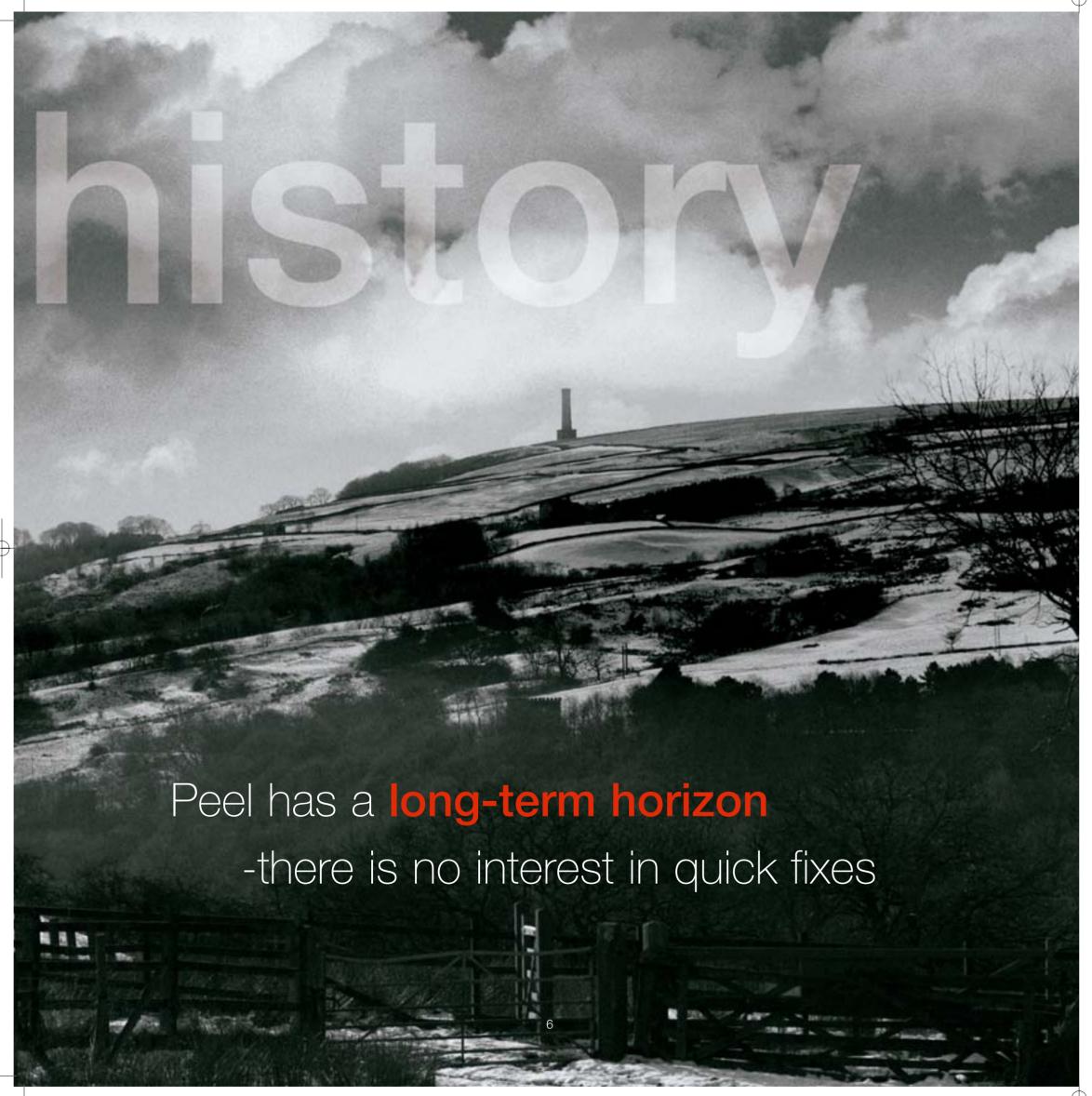
This brochure explains what each of our divisions does but it also outlines our vision for the future.

We will continue to provide people with homes, jobs and places to work, build transport infrastructure and supply energy, utilities and management of household/business waste.

I hope you enjoying finding out about Peel.

If you wish to discover more please feel free to contact us.

John Whittake Chairman



history & vision

Peel today is one of the leading property and transport companies in Britain with assets at a value in excess of £6 billion.

Peel has and will continue to put down very strong roots by reinvesting and in retaining investments. Peel has a long-term horizon; there is no interest in quick fixes. Corporate policy is to manage the portfolio actively and to improve the quality of the Group's interests and properties, and so benefit both the Company and the areas where it operates.

By actively managing and improving the quality of the Group's assets, whether property, land or water, Peel is looking to bring benefits to the areas and communities where it operates.

Social improvement Social reforms Commercial benefits Vision and innovation

Peel's vision

Over the last 40 years since John Whittaker established roots that form Peel today, through a philosophy of recycling capital and long term investment, predominantly in the North West of England, these principles have been integrated with the foundations laid down by those companies which have been brought together into the Peel of today.

The roots established by Peel over the last 40 years since John Whittaker started the present company reflect and build upon the foundations laid down by the companies which are now working together in the Peel Group.

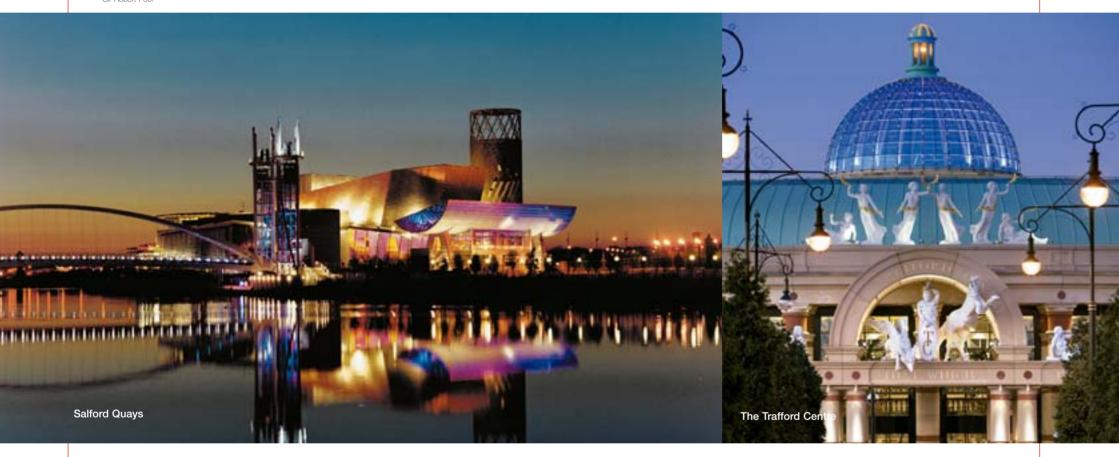
The companies forming part of Peel today are steeped particularly in the history of the North West. The families and companies involved in its past have had a great influence on the wealth, economy and social improvement of the North West. In the late 18th century, the Third Duke of Bridgewater Francis Egerton brought about his vision of canals as purpose built and commercial waterways, in particular to assist the transport of coal from his mines at Worsley to Manchester. Later, the First Earl of Ellesmere Francis Egerton reinvigorated the mines and grew the commercial traffic on the Bridgewater Canal implementing many new social reforms to improve the lives of his workforce as well as creating a place of worship through the construction of Worsley Church.



history

vision and firm foundations

At about the same time, two famous sons of the North West began their careers in their family textile businesses at Peel Mills and John Bright's in Lancashire. Sir Robert Peel later became Prime Minister and founded the Metropolitan Police Force and hence the name bobbies derived from the name Robert. John Bright later became the national champion of free trade. By 1850, the Whittaker family itself was involved in textiles, farming and quarrying. In the latter years of the century,





Daniel Adamson provided the vision and momentum to the movement to establish the Manchester Ship Canal. Between 1971 and 1983, John Whittaker brought these long standing entities together. They form many of the roots on which Peel stands

In 1983, Peel acquired Bridgewater Estates with a land portfolio of approximately 12.000 acres in and around Manchester and Salford. It was at this time that John Whittaker's vision for The Trafford Centre was born.

In 1987, the Manchester Ship Company was added to the portfolio. This fusion of Peel's property interests, and especially the Bridgewater Estate and the 36-mile long inland port of the Manchester Ship Canal, were fundamental in the establishment and in the UK. operation of one of the great industrial regions of the world.

Planning permission for The Trafford Centre was sought in 1986 and approval was finally achieved in 1995. It took 27 months to build and opened on 10th September

The acquisition of Clydeport plc and its west coast Scottish ports in 2003 was followed in 2005 by the acquisition of The Mersey Docks and Harbour Company which resulted in the Peel Ports division brought together once again the forces that becoming the second largest ports group

MediaCityUK will bring new media and technology businesses to Salford Quays

Peel seeks to invest in ways that

add value to its assets as well as

bringing wealth and confidence

to the people and communities

where it is active.

Some of the landmarks that shape Peel today

1776: Driven by a desire to transport coal from his mines in Worsley to Manchester the Third Duke of Bridgewater, Francis Egerton, opens his canal which links Manchester with Runcorn and the River Mersey beyond.

1838: John Bright MP, a mill owner from Rochdale, emerges as one of the leaders of the free trade movement.

1850: Sir Robert Peel, Prime Minister and founder of the Metropolitan Police, dies His hometown of Bury, where his father's textile business Peel Mills was founded, mourns him and erects Peel Tower in his memory.

1882: Businessman Daniel Adamson becomes the champion of the Manchester Ship Canal although he does not live to see its completion in 1894.

1971 - 1983: John Whittaker, who started the Peel we know today, brings Peel Mills, John Bright's and his own businesses of textiles, farming and quarries together.

1983: Peel acquires Bridgewater Estates, which has a portfolio of 12,000 acres in and around Manchester and Salford.

1987: The future of the Manchester Ship Canal is secured when it is added to Peel's stable of businesses.

1997: Peel embarks on the creation of an airports group through the acquisition of Liverpool Airport (later renamed Liverpool John Lennon Airport) followed by the acquisition (1999) and redevelopment (2005) of the former RAF Finningley into the newest commercial airport in the UK, Robin Hood Airport and the acquisition of a 75% stake in Durham Tees Valley Airports in 2003.

1998: The Trafford Centre opens after a long running planning battle.

2003: Peel acquires Clydeport plc and its west coast Scottish ports.

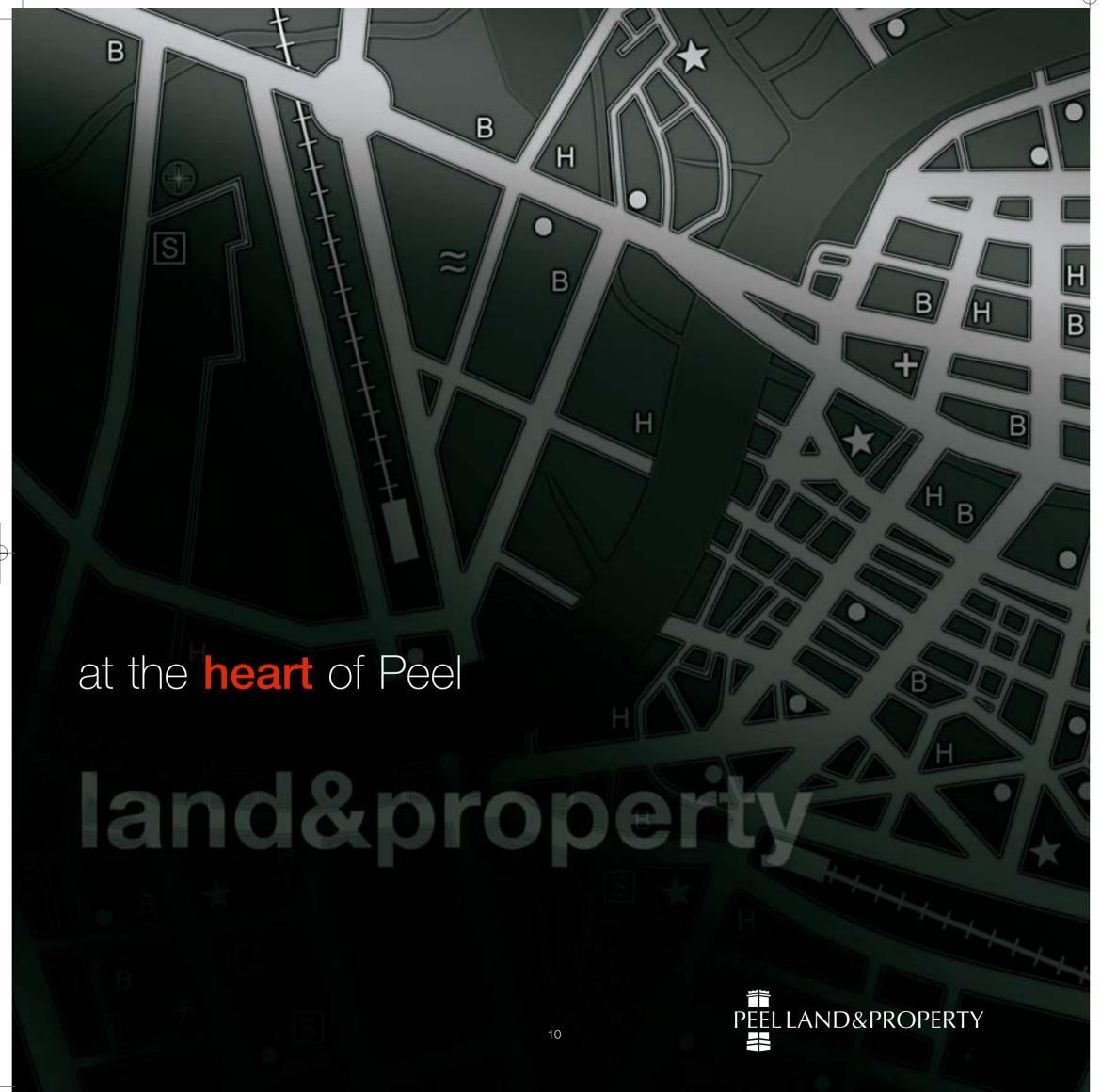
2005: Acquisition of the Mersey Docks and Harbour Company which together with Clydeport and the Manchester Ship Canal makes Peel Ports division the second largest ports group in the UK.

2007: Planning permission granted for MediaCityUK – the largest purpose-built media community in Europe. The 200-acre waterfront site on Salford Quays will be home to the BBC, the University of Salford and other creative industries. The first phase, due to be completed in 2011, will see an initial 36 acre site transformed with a £500 million investment from Peel.

2008: Plans for Ocean Gateway - Peel's proposed £50 billion investment strategy for the North West spanning the next 50 years – are announced. The aim is to establish the River Mersey and Manchester Ship Canal corridor as a source of new jobs, investment, development and environmental improvements.



peel sample spreads 7/5/09 09:17 Page 10



land&property

Planning, development and investment is the cornerstone
At the heart of Peel of the Peel Group. Our UK property investment and land portfolio includes more than nine million sq ft of investment properties and 25,000 acres of land.

Land and planning

Adding value through strategic planning

Developments

Delivering high quality developments

Investments

Managing UK and international assets

Peel Land & Property handle, through its three divisions Land & Planning, Development and Investment, the entire life cycle of projects from the initiation and vision of a project through the planning process, development, construction and ultimately managing the completed property investments.

With 25,000 acres brings a significant pipeline of projects, many of which will transform under-used or brownfield land into thriving places and communities. This diverse array of projects ranging from the early stages of planning, to those within the planning process, to those coming to fruition following construction such as the recently completed designer outlet mall at Gloucester Quays to the investment portfolio of over 9 million sq ft.

Our commercial investment portfolio is valued in the region of £1.7 billion.

Peel Land & Property manage a diverse range of assets from farms to retail parks and have extensive experience in securing planning across all sectors whether residential, retail, industrial or leisure with many of these completed projects centred around regeneration of brownfield land illustrated by Salford Quays which is also the home of MediaCityUK.

Peel was a pioneer in developing retail parks. In total we have developed over 5 million sq ft of retail park space.

land and planning case study



partington village

Partington is a priority regeneration area fronting the Manchester Ship Canal, an area which has suffered from long standing deprivation. Peel's response is a development proposal known as 'Partington Village', which entails the redevelopment of the shopping centre and the construction of 550 family houses on waterside land adjacent to the Manchester Ship Canal.



The delivery of the shopping centre will include a new village green and village

A public realm regeneration fund will be created from contributions from new housing and managed by a consortium of local stakeholders to designate funding towards the visual improvements and enhancement of the Manchester Road corridor through Partington.

The development of 550 new family homes As part of this proposal, a new recreational will add diversity to the open market housing offer within Partington and create greater choice to local people and new families whilst stimulating the local market.

The Partington Village proposals are a focused package that will kick start the longer term regeneration of the area. The redevelopment of the shopping centre will replace the existing semi-derelict and dilapidated buildings and enhance the declining shopping offer.

and ecological walking and cycle route, known as the Green Loop, will be funded and delivered around approximately 4 miles of Partington, a significant section of which will be a canalside promenade that will open up access, through a safe and pleasant path, to the canalside vista.

The Partington Village proposals will act as a trigger for other longer term opportunities and investments.

strategic projects

Land and Planning handle a large number and a diverse array of projects from small residential projects to strategic projects such as major new communities and new port facilities. Such strategic projects include major new communities planned through residential-led regeneration at Ellesmere, Runcorn, Warrington and Partington. These projects and the creation of new communities will help meet the region's housing needs.

Peel's assets are wide and varied. We own listed buildings and structures like the unique Barton swing aqueduct as well as forests, farms and sites of Special Scientific

Land and Planning's aim is to ensure that every acre of land and every property is working hard for the company.

Our in-house planning expertise is not just local but regional and national.

An idea that starts in Land and Planning often ends in regeneration and job creation.



New ports facilities are being promoted at Port Wirral, Ince, Warrington and Salford. These projects will add modern and much needed facilities as well as removing significant volumes of freight transported by road by transferring freight to water and rail.

Many projects incorporate the creation of safe and natural environments such as the 30 acre Speke and Garston Coastal Reserve situated between Garston Docks and Liverpool John Lennon Airport providing public access to Liverpool's only natural coastline.

We look to incorporate recreational, ecological and nature conservation in many of our projects.

Delivering new homes, jobs and places for people to work and enjoy



developments



Peel Developments has an excellent track record for transforming land into high quality developments from shopping centres to mixed use schemes. Peel Developments looks at the potential of land and seeks to maximise its value. We identify possible uses, seek planning consent and then decide the most effective method to bring the project to completion. Peel Developments has extensive experience in delivering successful commercial developments. Increasingly we undertake mixed use developments such as that at MediaCityUK.



We invest for the long term and our developments, such as Castlefield and Salford Quays, are characterised by their vision. Indeed, the regeneration of Salford Quays is a forerunner to other large scale development projects being promoted such as Liverpool and Wirral Waters.

Money from our developments is reinvested in the region.

We handle approximately 40 to 50 development projects at any one time with some, such as Gloucester Quays, taking several years to slowly come to fruition.

As well as our Ocean Gateway concept our plans for the next few decades include a development pipeline encompassing over
[] million sq ft of commercial space and 120,000 residential units at locations such as:

Glasgow Harbour and other locations on the Clyde

verpool Waters

irral Waters

Ellesmere/Runcorn Dock estates

Trafford Centre and its vicinity

Salford Quays and former Manchester Dock estate

Salford Forest Park

Chatham

Sheerness

Dublin

Trafford Centre Espana

Washington Mall Nassau Bermuda

waterside development

Together, Wirral Waters and Liverpool Waters represent £10 billion of mixed waterside development. At Wirral, the scheme will involve the transformation of Birkenhead Docks, comprising an 18 million sq ft regeneration scheme within 450 acres, creating a world class iconic waterfront development. At Liverpool Waters a mixed waterside development is proposed at the entrance to the Ocean Gateway and the North West incorporating iconic tall buildings, an additional cruise liner terminal and 23,000 new homes.

Together these projects will create 50,000 new jobs.

A significant long term development pipeline



Gloucester Quays is a 60 acre development incorporating a new college and 1.6 million sq ft of floor space encompassing a 200,000 sq ft designer mall, waterfront bars, cafés, restaurants, leisure facilities, hotels, offices and a food store.

Delivering new homes, jobs and places for people to work and enjoy



investments case study



venus trafford quays

Our flagship building at Trafford Quays became the fastest letting building in the North West when it came on to the market in 2006. Although it was in a new and unproven location it proved ideal for Yell, Bovis and Securicor. Tenant SSL relocated to the 90,000 sq ft Venus building from different locations and is now looking to expand in the area.



The Investment and Development teams proactively manage a diverse portfolio and provide day to day interface with our tenants and prospective customers.

We are continually looking to improve and refresh our investments bringing facilities or offers to our customers and the public.

Our commercial property investment portfolio makes us a major player in the UK property world.





The Venus building is a forerunner to the 130 acre commercial and residential district proposed at Trafford Quays.

It is envisaged that the site could accommodate up to 3,500 new homes together with an element of complementary commercial and ancillary retail, service and community uses.

As part of our long term commitment Energy Performance Certificates have been produced for Venus and indeed for all our managed property, vacant and occupied, we are undertaking work to improve energy efficiency where necessary.

We are continually investigating various initiatives to reduce the carbon footprint of our assets whether through reduction of emissions, greater energy efficiency, re-use or recycling.

Through planned incremental change we have made, and continue to make, progress through not only changing our own behaviour but also our that of our customers

We own and run 12 retail parks, with more than 150 stores over 2.3 million sq ft at locations in Barnsley, Blackburn, Corby, Edinburgh, Glasgow, Gloucester, Hyndburn, Stockport, Trafford, Washington, Wolverhampton and Yeovil.

We build and manage exciting and good quality office developments. Our 1.6 million sq ft office portfolio includes locations at Birkenhead, Doncaster, Ellesmere Port, Glasgow, Liverpool, London, Manchester, Richmond, Trafford and Wakefield.

Our industrial investments cover 4.5 million sq ft and include industrial parks, warehouses and business parks in Ardrossan, Birkenhead, Glasgow, Gloucester, Liverpool, Medway, Renfrew, Runcorn, Salford, Trafford and Warrington.

Beyond the UK, investment portfolios are managed in Spain, Bermuda and Bahamas.

Delivering new homes, jobs and places for people to work and enjoy



16

1

peel sample spreads 7/5/09 09:17 Page 18



ocean gateway

Ocean Gateway is Peel's proposed £50 billion investment strategy for the North West spanning the next 50 years. The aim is to establish the River Mersey and Manchester Ship Canal corridor as a source of new jobs, investment, development and environmental improvements.

At its heart is a desire to find environmentally friendly answers to property development projects, transport systems, water and energy infrastructure questions.

Ocean Gateway is now part of the wider Atlantic Gateway concept promoted by the Northwest Regional Development Agency which includes land and property in other ownership.

Peel's vision

Ocean Gateway is one of the largest regeneration initiatives in the country.

It is an ambitious and pioneering concept with far reaching and long lasting benefits for the North West as a region. The aim is to create a super-region which stretches over 50 miles encompassing the North West's two great cities of Manchester and Livernool.

Ocean Gateway will be an economic powerhouse and environmental asset which maximises the potential of the North West and is the largest private sector investment in any geographically definable part of the UK.

Ocean Gateway is a mixture of commercial, retail, cultural, environmental and leisure developments, a range of transport and logistics investments, and innovation in sustainable waste, water and energy technologies to provide an economic infrastructure of international significance.

The 50-plus Peel projects are grouped together as follows:

Regeneration New communities Investment in jobs Improved transport links Green infrastructure

Communities and regeneration

The transformation of large areas of derelict and vacant land into new places to live, work and visit within or close to existing city and town centres. The creation of new communities will help meet the region's housing needs. With major projects such as MediaCityUK, Liverpool Waters and Wirral Waters tens of thousands of jobs will be created as part of that economic investment.

Transport and logistics

Improvements to shipping ports, railways, airports including opportunities for 'interchange' where freight can be transferred from ships onto rail for transport across the UK. Using the ocean for transport, rather than our clogged road network, will have a positive impact on the environment. It includes the Port of Liverpool, Manchester Ship Canal and Liverpool John Lennon Airport, operating as SuperPort. This new concept initially focuses on the Liverpool city region, but over time, with additional port investments planned at Port Wirral, Port Ince, Port Warrington and Port Salford, the emphasis will spread east to the Manchester city region.

Sustainable resources

Major renewable energy projects such as wind farms and the Mersey Tidal Power project, waste projects such as the Ince Resource Recovery Park, and green infrastructure projects such as the Bridgewater Way, Speke Garston Coastal Reserve and Salford Forest Park.

19

ocean gateway



Major property development projects within the Ocean Gateway include:

- The £10 billion Liverpool Waters and Wirral Waters proposals at the western end
- · MediaCityUK, Salford Quays and Trafford Quays at the eastern end
- Major new communities at Ellesmere Port, Runcorn and Arpley
- The proposed Manchester racecourse at Salford Forest Park
- New port facilities planned at Wirral, Salford, Warrington and Ince.





on how people live and work in the region, more than 100,000 new jobs. and visit it, for decades to come. The concept is reliant on looking beyond

local boundaries, short term pressures and market fluctuations and towards a shared agenda of sustainable economic growth for the North West.

It requires an integrated approach to housing growth and sustainable communities, multimodal transport and environmental infrastructure.

Ocean Gateway will have a major influence Ocean Gateway has the potential to create

Ocean Gateway represents a unique opportunity for the North West to grasp private investment on an unprecedented scale. But Peel can not bring about this renaissance alone and accordingly we are sharing ideas to attract investment in some of the most significant projects around the North West region

Joined up thinking and a partnership approach is needed to deliver shared public and private sector objectives.

Peel is working with key stakeholders from the private and public sector, including local authorities and the North West Development Agency, to work together to make the dream a reality.

Other opportunities to develop the Gateway concept also exist within Peel's estate, such as the Clyde and Medway.



the future

Ocean Gateway will raise the profile of the North West in a positive way, encouraging inward investment and wealth creation, bringing with it new people and businesses and thus encouraging people to make homes for themselves and play their part in the growth of the region.

This will put the North West in a better position to compete, both internationally with other cities and regions, and with other parts of the UK.





the trafford centre

It has one of the most powerful retail line ups outside
Oxford Street - the only place in the UK
where Selfridges, John Lewis, Debenhams and
Marks and Spencer trade under one roof.

More than 8,000 people are employed at the centre which has more than one million sq ft of retail space.

A tourist destination in its own right it attracts more than 35 million visitors a year.

One of the most powerful retail line ups outside Oxford Street

35 million visitors a year

1.6 million sq ft retail space

8,000 people employed

Key facts

Shoppers, film buffs, families and food lovers are among the 500,000 people who visit the Trafford Centre every week. 5.3 million people live within a 45 minute drive of the Centre.

The Trafford Centre's attractions include:

- 240 stores including Selfridges, John Lewis, Debenhams and Marks and Spencer.
- The Orient the centre's leisure and dining area is the largest of its kind in Europe with 60 restaurants, cafes and bars to cater for more than 6,000 diners.
- An Odeon 20 screen cinema one of the largest and busiest in the UK.
- Leisure facilities including a state-of-the-art Laser Quest and an entertainment venue called Namco containing an 18-lane bowling alley.
- 10,000 free car parking spaces.

Innovations

Constantly evolving, recent improvements and innovations include:

- The Great Hall, a new dining experience within The Trafford Centre. Restaurants such as Las Iguanas and Carluccio's are set under glass with a sweeping staircase and chandelier overhead.
- Barton Square a 200,000 sq ft homeware destination which opened in 2008. The £90 million development is linked to The Trafford Centre via a glazed walkway. Retailers include M&S Home, Next Home, Habitat, Laura Ashley Home and Moben Sharps Dolphin.

The Trafford Centre is part of a wider 550 acre site with huge development potential. This development has already begun with Trafford Quays Leisure Village which includes a Playgolf driving range, David Lloyd fitness centre, hotels and Britain's first real snow leisure facility Chill Factor^e.

In the near future there will be a 40,000 sq ft Legoland attraction at Barton Square and Trafford Quays will comprise a 130 acre commercial and residential district.

More than just a shopping centre

The Trafford Centre hosts a wide range of activities and services for its visitors against a high quality and secure backdrop. Families with children can take advantage of a crèche and play area, free use of pushchairs and security wristbands for youngsters. There is also a kids club with games and competitions on offer. The centre also hosts regular weekly tea dances, charity music weekends, wedding fairs and nationally broadcast events such as the BBC Money Matters roadshow.

Celebrity visits include regular booksignings, performances and high profile events such as fan rallies for sporting and showbusiness stars.

the trafford centre



helping our communities

The Trafford Centre plays an active part in the community where it trades. As well as curriculum packs for teachers the centre organises presentations in local schools, tours of the centre and sponsorship.



caring for the **environment**

Most of the 90 tonnes of waste that is generated in the centre every week is recycled with cardboard, plastic and glass separated into colour coded receptacles for collection. All bin liners and packaging for chemicals bought are biodegradable.

Most of the 90 tonnes of waste that is generated in the Centre every week is recycled







good causes

Tens of thousands of pounds has been donated to good causes and charities thanks to the Trafford Centre Fountain Fund.

The coins left by visitors in the Centre's fountains are collected and given to a charity of the public's choosing. Charities which have benefited include Henshaws

Society for Blind People and Greater Manchester Cerebral Palsy Society.

The Trafford Centre is on track to raise £100,000 for Manchester's New Children's Hospital Appeal. Fundraising events include raffles, balloon releases and celebrity story telling.

Woodland lines the routes into the Trafford Centre. This includes Wilderspool Wood, an area of natural woodland, which is a haven for wildlife. Wrens, blue tits, mallards and koi carp have turned it into a breeding ground. Bird and bat boxes have been introduced with dead wood being recycled to act as a draw for insects.

Information points have been placed around the wood informing visitors about the flourishing wildlife.

A flourishing wildlife haven at Wilderspool Wood



peel sample spreads 7/5/09 09:17 Page 26



airports

Peel Airports owns and operates
Liverpool John Lennon Airport,
City Airport Manchester and Robin Hood Airport
Doncaster Sheffield as well as being a majority
shareholder in Durham Tees Valley Airport.

These airports have created approximately 10,000 jobs, from air traffic controllers to security guards.









Liverpool John Lennon Airport

Award winning Liverpool John Lennon Airport is one of the UK's oldest airports but also one of Europe's fastest growing. Adjacent to the River Mersey it serves more than 70 European destinations and is a base for Europe's two largest low cost airlines Ryanair and easyJet.

Since Peel took control in 1997 passenger numbers have increased seven fold. More than £100 million has been invested in expansion including a new terminal building, control tower and aircraft stands. Improvements have been made to the runway, public transport provision and car parking. As part of a £37 million investment a new 160 bedroom hotel and multi-storey car park is being built at the airport during 2009.

The airport is already one of Merseyside's major employers. It is forecast to handle more than 12 million passengers by 2030 as well as 220,000 tonnes of cargo and this expansion will create thousands of new jobs. A proposed runway extension would allow the airport to serve long haul destinations.

Robin Hood Airport Doncaster Sheffield

Robin Hood Airport Doncaster Sheffield is the UK's newest purpose built international airport. It opened for its first commercial flight on 28th April, 2005, and now handles more than one million passengers a year.

Thanks to its previous use as an RAF airbase Robin Hood Airport Doncaster Sheffield has one of the longest runways in the UK. At almost two miles long it has the capacity to handle charter, scheduled, long-haul, freight, general and business flights.

The airport serves more than 40 destinations including the Caribbean and Egypt and is capable of handling approximately two million passengers and 50,000 tonnes of freight a year by 2014.

Durham Tees Valley Airport

Durham Tees Valley Airport handles almost 700,000 passengers a year. A former RAF station it was turned into a civilian airport in 1966 with Peel taking over as a strategic partner, and majority shareholder, in 2003. Huge investment by Peel resulted in an access road to the terminal, car park improvements and an enlargement of the terminal building. It serves UK and European destinations.

City Airport Manchester

Major investment is planned for City Airport Manchester which is currently a general business and aviation airfield. Already £75,000 has been spent on refurbishing the listed control tower.

The site, which is five miles from Manchester city centre, has huge potential because of its proximity to the M62, the rail network and the Manchester Ship Canal. More than 130 small aircraft are based at the airport, with 60,000 take offs and landings per year, flown by a variety of private and syndicate owners, students under training, business and commercial use.

27

airports case study



Liverpool John Lennon Airport

As one the UK oldest airport conceived in 1928 and opened in 1933, the airport has just celebrated 75 years. Since taking control in 1997 passenger numbers have increased from 500,000 to in excess of 5.5m. Peel's investment in the airport exceeds £100m.

helping our communities

Robin Hood Airport Doncaster Sheffield uses its community investment fund to make a difference.

Blaxton Community Hall used the £950 donation it received from the fund to improve the appearance and accessibility of the area outside the hall for users and local residents





Its expansion began following Peel's acquisition in tandem with easyJet's presence, when in 1997 easyjet began flights from Liverpool and later developed a base carrying in excess of 2m passengers a year. Subsequently Ryanair extended its operations at Liverpool with a base and also carry in excess of 2m passengers.

The airports masterplan to 2030 forecasts passengers. that by 2015 passenger throughput will exceed 8.3m passengers and in 2030 there will be 12.3m.

Expansion of the airport provides many social and economic benefits for Liverpool and the region. Applying the forecasts passenger and cargo growth the airport has the potential to increase onsite employment from 2000 to 5000 by 2015 and to 7000 by 2030. Further investment to extend the runway to 2750 metres would allow the airport to serve longhaul passengers.

The runway extension is expected to be constructed in response to demand between 2010 and 2015. A cargo centre is proposed to be located south of the existing runway to accommodate 950,000 sq ft of warehousing space.



The fund has donated more than £50,000 to good causes

The airport's fund has donated more than £60,000 to good causes since 2001.

One of the ways in which money is raised for the community investment fund is by recycling cardboard from the airport.





ports

Peel Ports handles 67 million tonnes of cargo every year - and this figure is still growing.

Already established as Britain's second largest group of ports it plays a major role in getting freight off our roads. Its five major gateways are strategically located around the

UK and generate thousands of jobs. The Port of Liverpool alone is estimated to have created 26,000 jobs through operations in the docks and logistics activity throughout its hinterland.

Port of Liverpool

Manchester Ship Canal

Midway Ports

Heysham Port

Clydeport

Port of Liverpool

One of the busiest, and most diverse, ports in the UK handling 33 million tonnes of cargo every year.

Trade between the UK and the United States and Canada is heavily reliant on this port but it also serves more than 100 destinations around the world. Thanks to a new cruise ship terminal it is also a port of call for seafaring tourists now too.

Manchester Ship Canal

This 36-mile long inland port links and unites the two great cities of Liverpool and Manchester. It handles eight million tonnes of cargo a year although there is the capacity to double that.

The canal forms its link with the River Mersey at Eastham, on the Wirral, and runs to Salford Quays. Combined with the Port of Liverpool it provides a continuous water highway linking the Irish Sea with Britain's second city. As a result is has a major role to play in removing freight traffic from our road network.

Midway Ports

The 27 navigable miles of the River Midway in Kent provide a gateway to the nation's capital. Its diverse list of cargoes includes cars, liquefied natural gas and steel.

Heysham Port

This Lancashire port is a major player in trade between Britain and Ireland. It also serves as a ferry terminal for sailings to Northern Ireland, the Isle of Man and the Republic of Ireland and is a major offshore supply base for one of the largest gas fields in the LIK

Clydeport

This international gateway serves Scotland's industrial heartland. Clydeport consists of four ports – Hunterston, Greenock, King George 5th Dock and Ardrossan. They handle more than 12 million tonnes of cargo a year including coal, animal feed and scrap metal. Ardrossan provides a roll-on roll-off ferry service to the Scottish Isles. Peel Ports also operates container terminals in Belfast, Dublin and Cardiff and its short-sea shipping operation is one of the largest in Europe.

3

ports



sustainable transport

Peel Ports is helping to make environmentally friendly sea freight a real alternative to the UK's clogged road network.

Here are some examples of how we do that...





- A regular barge shuttle moves containers The new £6 million Fresh Produce between terminals in Liverpool and Manchester using the ship canal. This all-water route replaces thousands of miles clocked up by lorries to and from the ports cutting congestion and carbon
 - Terminal at Royal Seaforth Dock, Port of Liverpool, provides a green, economic and all-water alternative to the daily convoy of trucks that transport Spanish fruit and vegetables to the UK. The 90,000 sq ft quayside facility allows millions of tonnes of fresh produce to be moved into the north of the UK by sea reducing food miles and its carbon footprint as a result
- Plans for a new £100 million container terminal at Royal Seaforth Dock, Port of Liverpool, are well advanced. The new berth will handle the world's biggest container ships and double the container capacity at the port. The terminal would eliminate the need for thousands of truck movements every year.

Peel Ports is helping to make environmentally friendly sea freight a real alternative to the UK's clogged road network.

Peel Ports is planning for tomorrow



the future

Peel Ports is planning for tomorrow.

One of the exciting developments is Port Salford which will bring rail, road and short-sea shipping together in a unique development alongside the Manchester Ship Canal. Created on a brownfield site it will provide container ship berths, accommodate up to 16 freight trains every day and create more than 2,000 jobs.





media

MediaCityUK is the most significant media development in the UK and the biggest private sector building project currently underway in Europe.

The 200-acre waterfront site on Salford Quays will soon be home to the BBC and the University of Salford.

Ultimately, it will become a thriving media community and a brand new destination in its own right.

Broadcasting

Film

Publishing Academia

lediaCityUK now

MediaCityUK will evolve in stages. The first phase, due to be completed in 2011, will see an initial 36 acre site transformed with a £500 million investment from Peel.

Management contractor Bovis Lend Lease started construction in June 2007 and the Salford skyline is already changing. Work is taking place on a future proof telecommunications infrastructure which includes a fibre optic network, internet connectivity and the active equipment that will enable the routing of voice and data traffic between on and off-site customers.

Even before MediaCityUK officially opens its doors, a corner of the site is already a fully working studio complex. Formerly a 'Freshbake' frozen food factory, The Pie Factory offers three sound stages, a 19m infinity cove, make-up rooms, green rooms, production offices, and 'on the lot' companies specialising in everything from casting to camera hire. The studios opened in 2007 and recent productions include Drop Dead Gorgeous, The Visit, Cold Blood and The Royle Family.

What is MediaCityUK?

MediaCityUK will be a purpose-built community for the creative and digital sectors – a place where people can live, work and play. Its facilities include:

- One of the largest high definition studio facilities in Europe. It will include seven
 HD television studios, two audio studios (one dedicated to the BBC
 Philharmonic Orchestra), and a technical block including fully equipped sound
 and vision control rooms, dressing rooms, make-up studios, set storage and
 green rooms.
- Two residential towers with 378 studio, one, two and three bedroom apartments.
- Approximately 60,000 sq ft of shops and leisure facilities including bars, restaurants and healthcare services.
- More than 700,000 sq ft of office space.
- A new tram link to Manchester city centre.
- A waterfront piazza designed to accommodate large-scale events for up to 9,000 people. Twice the size of London's Trafalgar Square the five acre site will be capable of hosting a wide variety of events.
- More than 250,000 sq ft of studio space.
- A 218 bed hotel.
- A new state-of-the-art multimedia broadcast and production centre for the BBC.
- A purpose-built higher education centre for the University of Salford to include a broadcast zone, digital media zone, virtual laboratory and digital performance space. More than 800 students and staff will use the campus, which will open in time for the autumn term of 2011.

media



MediaCityUK Salford Manchester

The BBC is creating a new northern hub at MediaCityUK. Approximately 2,500 staff will move to the Salford site from 2011 onwards. Five BBC departments - Sport, Radio 5 Live, Future Media and Technology, Children's and Formal Learning will be relocated from London. All local and network broadcasting currently operating out of Manchester city centre will also move to Salford Quays.

The first phase, due to be completed in 2011, will see an initial 36 acre site transformed with a £500 million investment from Peel

MediaCityUK will be a purpose-built community for the creative and digital sectors – a place where people can live, work and play





The BBC's presence at MediaCityUK is expected to be an important factor in attracting other creative businesses to the site.

Efficiency

MediaCityUK will be a sustainable 21st century city. All buildings will aspire to the highest environmental and energy-saving ratings

The site will be served by a combined heat and power plant which will simultaneously provide electricity, heating and cooling to customers, businesses and residents. The plant works by capturing and then utilising the heat produced by generating electricity. This is especially beneficial to power-hungry media and creative companies who are heavy users of air-conditioning and cooling.

Water from the Manchester Ship Canal will be used by the plant – returning filtered, better-quality water to the canal.

Public transport is also an integral element of the scheme, with a new tram station bringing workers and visitors straight onto the waterfront piazza.

The future

The MediaCityUK site spans a total of 200 acres and as a result has the potential to expand and develop over the next decade. It will become the natural destination for a whole range of businesses, spanning broadcasting, film, publishing, digital,

gaming, advertising, mobile, software and

Forecasts suggest that the site could potentially accommodate more than 15,000 jobs, stimulating new businesses at all levels and boosting the economy to the tune of £1 billion over the next five years.

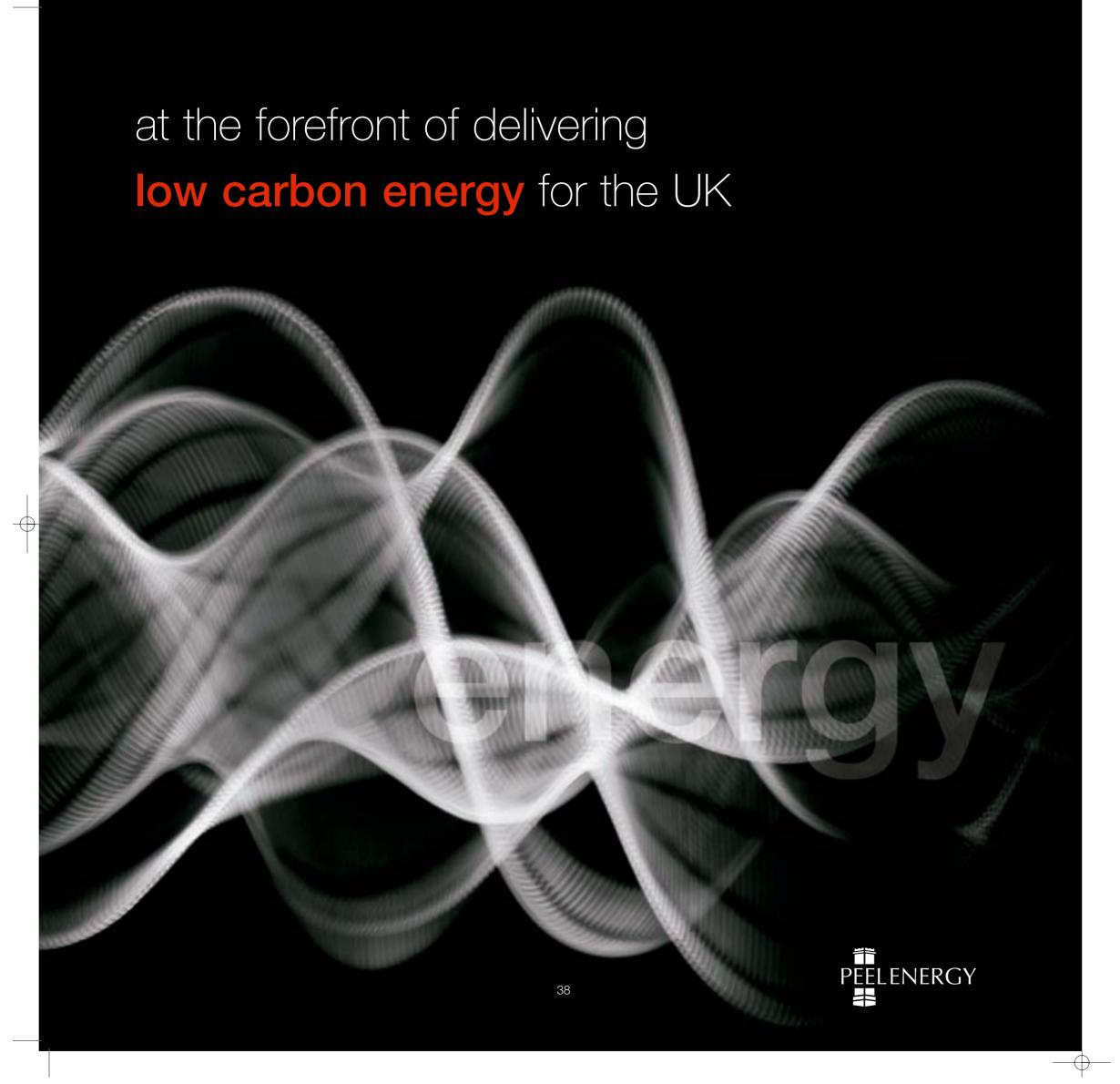
the future

Forecasts suggest that the site could potentially accommodate more than 15,000 jobs, stimulating new businesses at all levels and boosting the economy to the tune of £1 billion over the next five years.

One of the largest high definition studio facilities in Europe



peel sample spreads 7/5/09 09:17 Page 38



energy

We believe that a mix of low carbon technologies is the only way to meet the UK's growing energy needs. That's why we're investing in wind farms, tidal power, biomass and multi-fuel power generation with carbon capture and storage.

Through these methods we can generate enough electricity to power every home in Glasgow, Liverpool and Manchester combined.

Biomass

Wind power

Multi-fuel generation with carbon capture and storage

Tidal power

Biomass is organic material, such as plants and trees, which can be used to produce renewable energy which is carbon neutral. Peel Energy has identified potential sites for biomass power stations at Peel Group assets across the UK. Each power station would be capable of producing up to 100MW of electricity - enough to power 60,000 homes. Peel's port and canalside sites, often also served by rail, are well suited for the bulk delivery of source fuels.

Combined heat and power plants, which capture then utilise the heat produced by generating electricity, will also be developed to increase the energy efficiency of the installations. The heat can then be used by adjoining industrial, commercial or residential developments.

Windpower

Peel Energy is committed to the development of onshore wind projects. Our wind farm in Scout Moor, Lancashire, is England's largest onshore wind scheme. Other schemes include wind farms at the ports of Liverpool and Sheemess, Kent, and at the Royal Seaforth Dock in Merseyside. Our wind farms, including those in operation, under construction on in development, have the capacity to generate more than 450MW of electricity. The average wind farm will 'pay back' the energy used in its manufacture within six months of operation.

Peel Energy has also entered into a joint venture with UK Coal to develop wind farms

Multifuel generation with carbon capture & storage

Carbon capture and storage (CCS) allows carbon dioxide to be collected from carbon-based fuel power stations. It is then stored safely so that it does not escape into the atmosphere and contribute to climate change.

Peel Energy is committed to delivering CCS on a commercial scale - something that so far has yet to be done. We have teamed up with DONG Energy, one of Europe's most respected thermal and wind power generators and suppliers, to develop solutions that will make fossil-fuelled generation a genuine low-carbon route for the UK. The joint venture will harness Peel's infrastructure and regulatory expertise and DONG Energy's carbon capture and storage technological knowledge. Our joint team is taking part in a UK Government competition to develop the UK's first full-scale demonstration of CCS at a coal-fired power station at Hunterston in Ayrshire, Scotland.

Tidal power

Peel Energy is working with the Northwest Regional Development Agency and the Mersey Basin Campaign to explore the potential of generating electricity from tidal power in the Mersey Estuary.

A pre-feasibility study, conducted by a number of leading experts in the fields of marine power generation, technology, engineering, regeneration and the environment, 39 was completed in 2007.

energy case study



scout moor wind farm lancashire

Scout Moor wind farm consists of 26 turbines on the moors between Rawtenstall and Rochdale. The wind farm generates 65MW of electricity, which is enough energy to power the average needs of around 40,000 homes and in each year it prevents the release of 160,000 tonnes of carbon dioxide into the atmosphere.

Exploring the potential of tidal power

Peel Energy is working with the Northwest Regional Development Agency and the Mersey Basin Campaign to explore the potential of generating electricity from tidal power in the Mersey Estuary.

A pre-feasibility study, conducted by a number of leading experts in the fields of marine power generation, technology, engineering, regeneration and the environment, was completed in 2007.

Peel Energy already generates as much electricity as the whole Peel Group consumes







renewable energy

electricity every year. Its 26 turbines, on moorland near to the Lancashire village of Edenfield, provide enough electricity to power 40,000 homes, roughly half the houses in a town the size of Rochdale.

The farm, which took seven years to come to fruition, is open to the public and the moor has 12 kilometres of new access roads across it.

Scout Moor wind farm generates 65MW of More than £500,000 will be spent on helping local landowners create bio-diverse habitats, such as upland blanket bog, to encourage wildlife such as skylarks and wading birds. This could enhance up to 500 hectares of land – equivalent to 700 football pitches.

Now a team is being put together to move the scheme forward with the aim of identifying a preferred option and taking it to a planning application in 2011. Mersey tidal project

The Mersey Estuary has one of the largest tidal ranges in the UK making it one of the best locations in the UK for a tidal power scheme.

It has the potential to deliver enough renewable energy for 260,000 homes, which is enough electricity to power every home in Newcastle, by 2020. Studies have taken place along the river from the Runcorn Bridge to the Crosby Channel looking for suitable locations for a pilot project. Possible sites include Bootle docks. Two of the methods under consideration are underwater turbines and waterwheels. A full scale barrage across the river is unlikely.

Any scheme put forward will take into account the ecological diversity of the estuary which has internationally important bird habitats.

the future

Peel has been supporting low carbon energy projects for the last 20 years. Our green energy projects are helping deliver the UK's key strategy on tackling climate change and cutting emissions of greenhouse gases.

Peel Energy already generates as much electricity as the whole Peel Group consumes

Our aims for the future include:

- Building more onshore windfarms that generate 450MW of power by 2015
- Introducing biomass plants on port and canalside land
- Developing a state-of-the-art multi-fuel power station and install carbon capture and storage at the earliest opportunity





environmental

Peel Environmental is involved in mineral extraction and waste management. We are exploring innovative ways of dealing with waste including recycling, composting and developing specialist resource recovery parks.

Recycling

Composting

Environmental technology development

Mineral extraction

Mineral extraction is the most traditional activity within the Peel Group and reflects the company's rich history.

Peel Environment own and operate sand, gravel and hard rock quarries. Fletcher Bank Quarry is one of the largest UK producers of concrete flags and kerbs while Scout Moor Quarry produces Upper Haslingden Flag which has been used in prestigious locations including London's Trafalgar Square and Manchester's Albert Square.

More than 120,000 tonnes of sand is recovered from the approaches to the Manchester Ship Canal every year at the Bromborough Dredging Recovery Facility. This sand is then used in the construction industry.

We extract peat from moors and run secondary aggregate operations, where material such as crushed stone or gravel that has been used previously, is recycled.

Waste management

Peel Environmental is developing new and innovative ways of handling waste.

We are the freeholder of Arpley landfill site in Warrington which produces significant amounts of landfill gas, which is captured and burnt to produce renewable electricity. Waste management has evolved over time. Rather than treating waste as a problem we view it as a valuable resource.

As a result Peel Environmental has expanded into recycling, composting and other sustainable waste management operations.

We aim to develop innovative Resource Recovery Parks - modern, clean and sustainable industrial parks providing specialist space for the environmental technologies sector.

environmental case study



Ince Resource Recovery Park

Ince Resource Recovery Park will reprocess and remanufacture waste materials. The park would be let to environmental businesses all involved in reprocessing or recycling different waste materials.

Producing 400,000 tonnes of recycled paper every year

Partington Wharfside is a specialist industrial park designed to accommodate environmental technology uses.

The world's most advanced paper mill will be based there producing 400,000 tonnes of recycled paper every year.

The £330 million mill is expected to become operational in 2010 and create 200 jobs.



extensive landscaping and nature conservation work will take place around the site

Ince Resource Recovery Park will reprocess and remanufacture waste

The park would be let to environmental businesses all involved in reprocessing or recycling different waste materials.

Plans for the 51 hectare site have been approved and include:

A combined heat and power plant which burns 600,000 tonnes of municipal, commercial and industrial waste a year to produce 95MW of energy. This would provide heat and electricity to the park, adjacent businesses and the national grid.

An integrated waste management plant handling 200,000 tonnes of waste each year. The plant will host activities such as biodiesel and ethanol production, a composting plant, soil treatment and the re-use and recycling of plastic, wood, glass and waste electrical and electronic equipment. The transport infrastructure will be enhanced with a new port, internal rail

network and container depot. Sited next to the Manchester Ship Canal, and two miles from the M56, businesses will be able to make full use of the rail network, roads and waterways to transport waste and

Around the site extensive landscaping and nature conservation work will take place including tree planting and the creation of a community park, new habitats and nature

the future

Peel Environmental is facilitating rubbish recycling, converting

The dredging of the Manchester Ship Canal has waste into heat and electricity and providing facilities where cutting-edge environmental technologies can flourish - these all have a positive impact on our environment.

There are also other environmental benefits to the work we do.

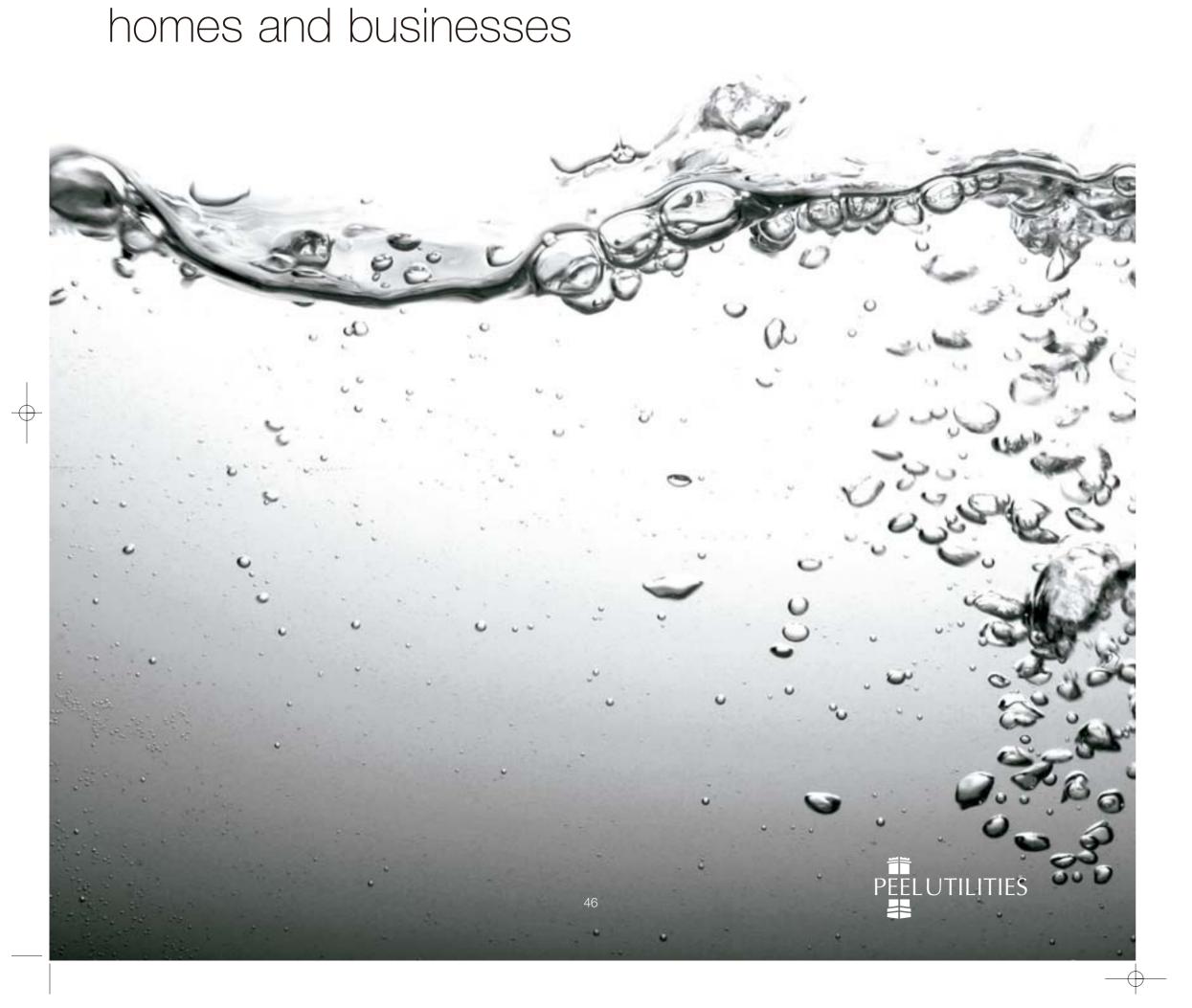
Adjacent to the Arpley landfill site is the 180 acre Moore Nature Reserve which is home to many diverse species of plants and animals including five species of British owl and all three species of woodpecker.

resulted in deposit grounds attractive to wildfowl at Woolston Eyes in Warrington.

A voluntary conservation group manages the rich and varied wildlife which has been designated as a Site of Special Scientific Interest.



providing water and power to



utilities

Peel Utilities was originally set up to take advantage of competition in the water industry using Peel's unique position of owning the Manchester Ship Canal and Bridgewater Canal as natural sources of water

The business has since evolved, providing utility services, including electricity, gas, water and sewerage services through regulated and non regulated infrastructure owned by Peel, to homes and businesses sited on Peel developments and to incorporate other watercourses now owned by Peel..

Abstraction

Conservation

Treatment

Supply

Discharge

Managing abstraction and drainage rights

Many businesses that operate alongside Peel's privately owned watercourses take advantage of their proximity to these natural sources of water for the purpose of cooling or process use. They are also utilised for the discharge of surface water or treated effluent

Peel Utilities is responsible for negotiating the commercial and contractual terms with

Supplying utility services

Peel Utilities own and operate utilities infrastructure – water, gas and electricity networks – on many of Peel's property investments and then supplies these services direct to customers.

utilitieScase study



MediaCity**UK**

Peel Utilities has expanded its role at MediaCityUK. Peel Utilities, under its subsidiary Peel Water Networks Ltd, has been granted the first Inset Appointment in the North West by the water regulator Ofwat, to operate the water and sewerage network as a licensed water and sewerage undertaker.



We will therefore replace the incumbent water and sewerage provider for this area (United Utilities) for the provision of such services to businesses and residents on the site.

We are also building our first on site Combined Heat and Power Tri generation (CHP) plant, which will simultaneously provide electricity, heating and cooling to customers, businesses and residents. Media and creative companies are typically conventional grid electricity and so these

heavy users of power and in particular, air conditioning and cooling.

Potential tenants are already assuming that by 2011 all new build sites will provide energy from sustainable and renewable sources and the use of CHP at MediaCityUK should be a key advantage over other more traditional locations. The power generation from the CHP plant is over 40% more efficient than

improved efficiencies will offer significant costs savings to customers. In addition, its green credentials will be one of the project's major selling points.

A range of electricity, hot water, heating and cooling will be provided to the many businesses and homes on site and the scheme has been future proofed to allow further expansion of the plant as the site and demand grows.

We are building our first on site Combined Heat and Power Tri generation (CHP) plant Potential tenants are already assuming that by 2011 all new build sites will provide energy from sustainable and renewable sources.



the future

Peel Utilities is pursuing a strategy of owning and operating infrastructure assets working within both the regulated and non regulated arenas on Peel and third party land ownerships.

These are some of our plans for the future:

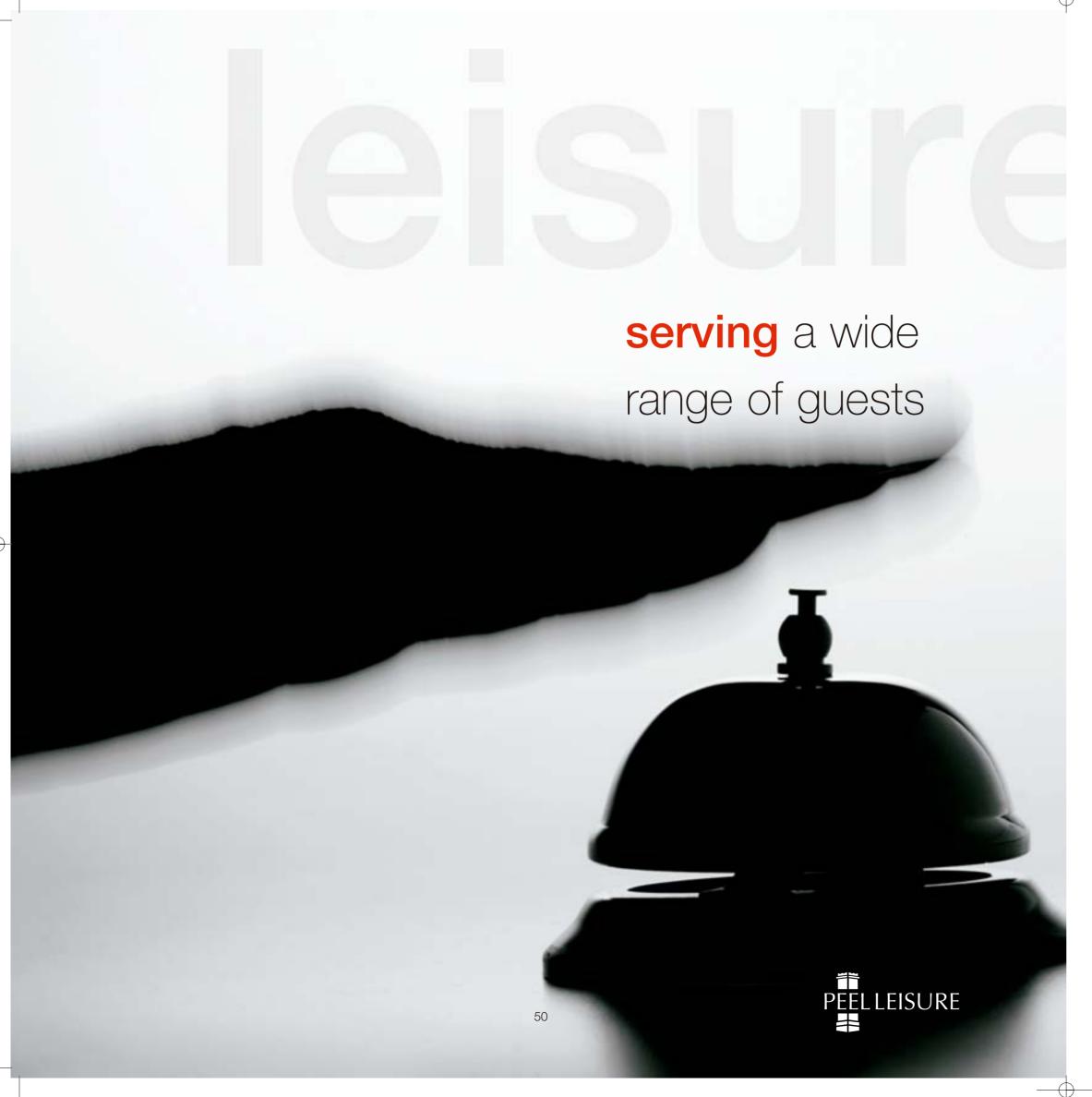
Inspired by our success at MediaCityUK we intend to obtain further Inset Appointments

Pursue opportunities to provide alternative sources of water from Peel's privately owned watercourses

Obtain the necessary licences to extend our ownership of electrical infrastructure into the regulated arena

Explore opportunities to build further on site generation





leisure

Peel Leisure manages the group's existing hotel estate but we have ambitious plans for the future.

We will build dozens of hotels, serving a wide range of guests, during the next five years.

Hotel acto

Peel Leisure own six hotels across the North West which are run by third party operators.

These assets are worth £55 million with an annual turnover of approximately £3.6 million.



Expansion

Peel Leisure will move from the landlord/tenant business model to that of the owner/operator. We will work with hotel brands that are internationally recognised and market leaders.



The first hotel operated in this way is the 103 room Ramada Encore Doncaster which opened at Robin Hood Airport Doncaster Sheffield in November 2008. This was followed by the 160 room Hampton by Hilton hotel at John Lennon Liverpool Airport.

The 218 room Holiday Inn at MediaCityUK will open for business in the summer of 2010. The three star hotel is set to become high profile with famous faces from the BBC and their celebrity guests accommodated there.



Hotels are a labour intensive business, and usually recruit locally, so this growth will generate thousands of jobs. Peel Leisure has identified over 20 potential hotel sites within the existing Peel development portfolio and



Over the next five years we plan to double the number of hotels we own. We will continue to work with our Peel's Land and Property division to identify potential sites for hotels.



Our plans cover all markets, from budget to luxury hotels, and this will be reflected in the size, style and brand affiliation of each hotel.

Environmentally friendly

We will reduce the carbon footprint of our hotels by including elements such as combined heat and power plants, which utilise the heat produced by generating electricity, and using the heat stored in the ground to heat swimming pools.

In the future this could include other initiatives such as wind and solar power generation on site.



reaching your customers in prestigious locations



advertising

Peel Advertising reaches massive audiences across the UK.

Our wide range of media products include giant back lit posters and 6 sheets at The Trafford Centre and three UK airports.

Peel Advertising sells advertising, promotional space and sponsorship activities within and beyond the Peel portfolio.

The Trafford Centre Airports Gloucester Quays

The Trafford Centre

Advertising at The Trafford Centre is a golden opportunity to reach the 35 million annual visitors. The media on offer include 6 sheets and huge back lit Mega Lights situated in head on positions entering and leaving the centre. We also offer promotional space in the malls and advertising on Europe's largest permanent indoor TV screen with sound, the centrepiece in Europe's largest food court The Orient.

The Airports

Millions of passengers pass through Liverpool John Lennon Airport, Durham Tees Valley Airport and Robin Hood Airport Doncaster Sheffield annually. The opportunities include advertising on surrounding approach roads, check in light boxes, 48 sheets and back lit 6 sheets within the terminal buildings.

Gloucester Quays

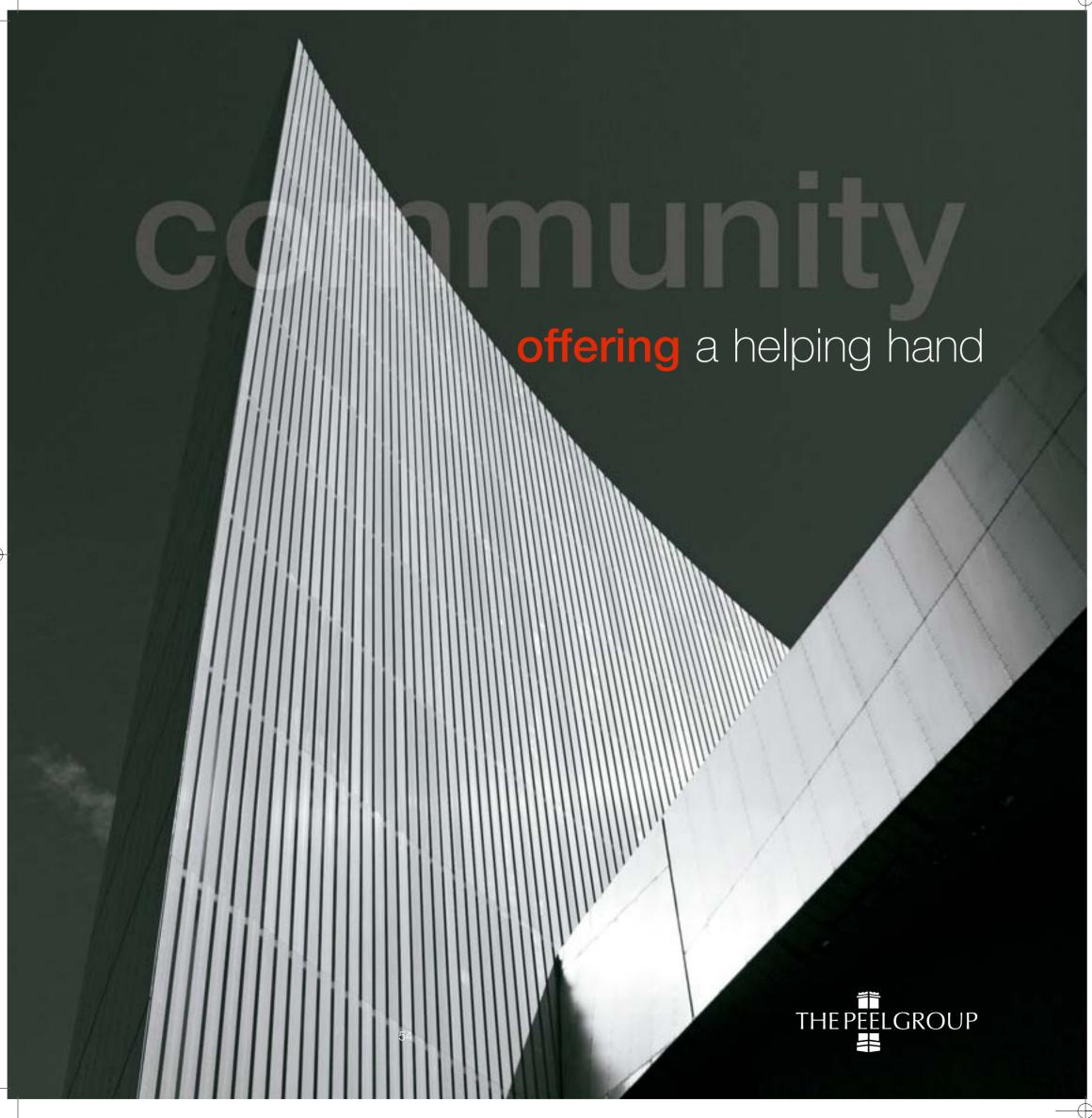
Peel's latest mall, developed jointly with British Waterways, is a major part of Gloucester city centre's redevelopment, will provide new advertising and promotional opportunities including back lit 6 sheets.

The Future

As the Peel Group grows so does Peel Advertising. We are discussing some additional third party opportunities outside Peel's portfolio and looking at how new media technology can benefit our customers and the environment.

This includes environmentally friendly back lit 6 sheets and Eco-Adds TM , the first in the UK, at Gloucester Quays and The Trafford Centre.

peel sample spreads 7/5/09 09:18 Page 54



the community

Peel's philosophy of long term investment and commitment has **Culture** major benefits for the communities in which we work.

From job creation and regeneration to charitable donations and community projects Peel's work generates more rewards than those purely measured in pounds and pence. Orchestras, residents' groups and nature lovers are just some of the beneficiaries.

> We prefer to weave this work into our daily business, as a matter of course, rather than shining a spotlight on it. However, our impact has been long lasting and contributions considerable, over the last 30 years.

> > Peel offers a helping hand in many different ways.

Culture

Environment

Infrastructure

Charity

Job creation

Community

The Mersey Docks and Harbour Company, part of Peel Ports, is a major sponsor of the Royal Liverpool Philharmonic Orchestra.

A £12.5 million donation to the Imperial War Museum North

As part of Peel's £1.2 billion Glasgow Harbour development a gift of land was made on which the new £74 million Riverside Museum was built.

The Environment

Peel land includes Sites of Special Scientific interest (SSSI) at Woolaston Eyes, next to the Manchester Ship Canal, at Seaforth, in the Port of Liverpool complex and Hunterston, in Clydeport. All the nature reserves are a haven for birds and other wildlife and are open to the public.

The coastal reserve in Speke and Garston includes a sailing club which Peel helped to save after years of decline and vandalism.

Our residential developments often provide public open space, paths and nature areas. Ten miles of tow paths along the Bridgewater Canal brought back into public use, with a long term target to revitalise all 35 miles.

Infrastructure

£25 million donated to Metrolink to improve transport infrastructure.

As part of its pioneering investment in Manchester's Castlefield, Peel worked in partnership to build a youth hostel on its land.

community



charitable donations

A £1.4 million donation pledge to the new Manchester Children's Hospital appeal.

The New Children's Hospital Appeal and has been earmarked to purchase state of the art imaging equipment which will improve the diagnosis and treatments of conditions such as kidney problems and childhood cancers.



Coins left by visitors in The Trafford Centre's fountains are collected and given to a charity of the public's choosing

Peel Airports makes donations to local good causes through its Community Investment Fund. Charities that have benefited include the air ambulance service, children's hospices, and Cancer Research UK.

The Charities Committee at The Trafford Centre helps hundreds of local organisations every year through small donations, gifts in kind and raffle prizes. Coins left by visitors in the centre's fountains are collected and given to a charity of the public's choosing. Charities which have benefited include Henshaws Society for Blind People and Greater Manchester Cerebral Palsy Society.

job creation

Forecasts suggest that the MediaCityUK site could potentially create more than 15,000 jobs. Some of those jobs are already being created during the construction phase - more than half of the current workforce live in Greater Manchester. More than £62 million has already been awarded to Salford contractors, many of whom use further local contractors in their supply chain.

The Trafford Centre employs 7,000 people directly, and many thousands more indirectly.

The newly opened Gloucester Quays development created 2,000 new jobs.

The Ocean Gateway concept has the potential to create more than 100,000 new jobs.

The Ocean
Gateway concept
has the potential to
create more than
100,000 new jobs



in the **community**

As part of the regeneration process in Partington, where we hope to build 600 homes, we are also refurbishing the shopping facilities, addressing transport issues and helping Broadoak High School in achieving school of excellence status for its sporting performance. Peel has contributed £150,000 but also sponsors monthly skills awards for the young people following vocational activities.

The Trafford Centre spends £200,000 every year in sponsorship for the Salford City Reds Rugby League team.

With a £750,000 donation from Peel the Dunlop Social Club in Speke was re-established.

Clydeport has supported the work of the Children's Safety Foundation in two local Inverciyde schools by providing workbooks for every pupil.

The Trafford Centre has an extensive community programme with more than 5,000 students benefiting from presentations or tours. The centre hosts the annual Greater Manchester Young Enterprise Trade Fair and offers work experience and work shadowing placements.



energy airports ietraffordcentre

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